

Post 2020: Local Action in a Changing World

Brussels, 3-4 December 2019





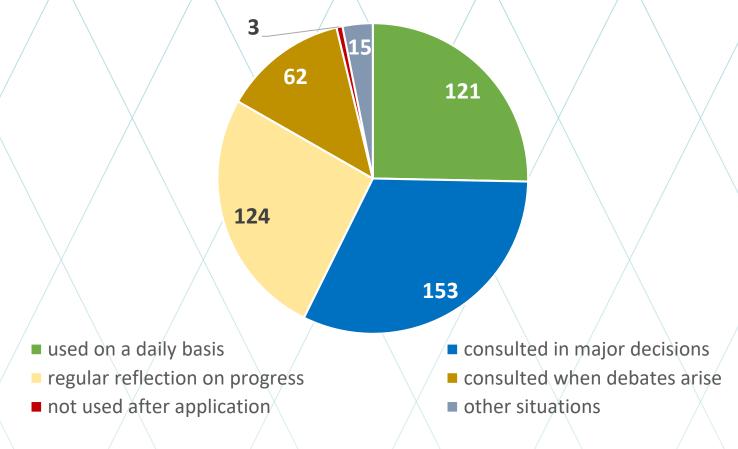
# Towards better local development strategies

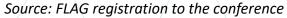
Gilles van de Walle and Urszula Budzich-Tabor FARNET Support Unit





# How do FLAGs use their LDS:





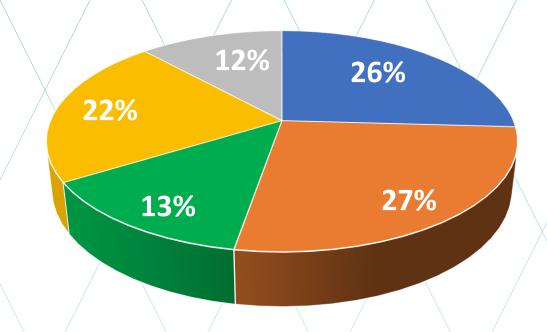








# Current focus of FLAG budgets



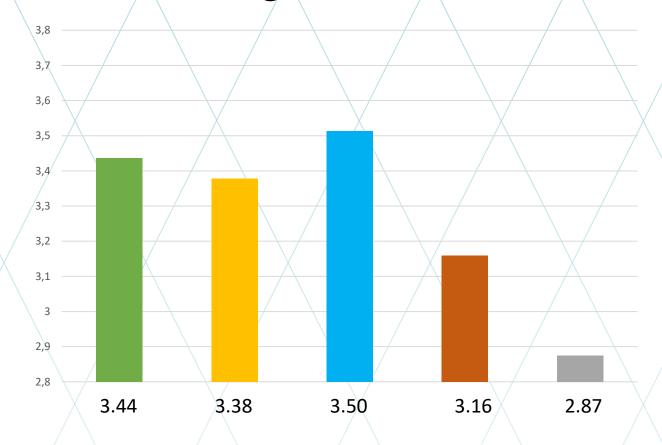
- Adding value, innovation and the creation of jobs along the supply chain
- Diversification within and outside fisheries, learning and job creation in fisheries areas
- Enhancing and capitalising on the environmental assets and mitigating climate change
- Promoting social wellbeing and cultural heritage in fisheries areas
- Strengthening local fisheries governance and involving fishermen in local governance







# How FLAGs have addressed the challenges set out in the FARNET Sailing Towards 2020 Conference...



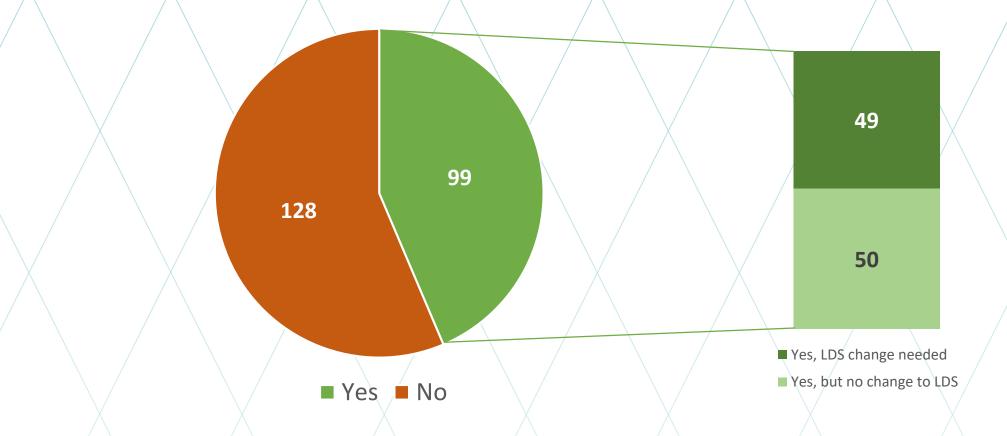
- The FLAG supported the territory to adapt to the new direction of the CFP
- The FLAG has supported job creating activities, especially for marginalised groups
- The FLAG has fostered growth of the local Blue Economy
- The FLAG contributed to climate change adaptation in its territory and supported a drive towards the energy transition
- The FLAG has successfully developed and implemented a multi-funded approach







#### Unforeseen challenges appeared in the course of implementation:



Source: FLAG registration to the conference







### Some examples of modifications needed:

- Changes in the labour market requiring a shift in the focus of the strategy
- New needs identified by the fisheries sector (e.g. more sustainable fishing gear...)
- New opportunities arising e.g. for environmental action or energy transition
- Changes in government policies
- Refugee crisis, natural disasters, conflicts between stakeholders...

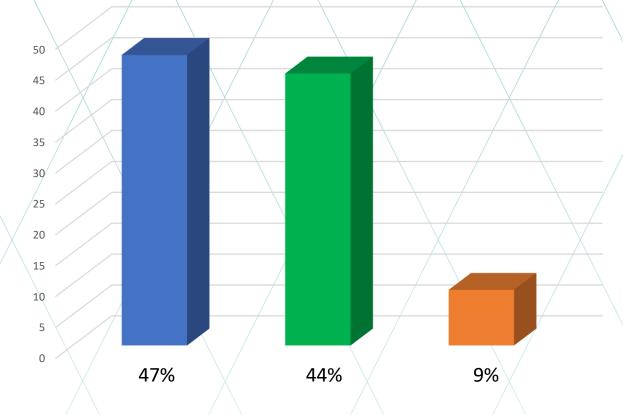








# Future objectives of FLAG strategies



- Will continue with the current set of objectives in new LDS
- Will partly review the objectives
- Will drastically review the objectives







## Some tips to keep in mind for developing your strategy:

- Set up working groups focusing on specific themes
- Make sure consensus is reached within the wider group of stakeholders (not just making a long list of wishes of different target groups)
- A strategy should help you to turn down projects you don't want (be clear on what you don't intend to support)
- Action plan: describe how you intend to do it

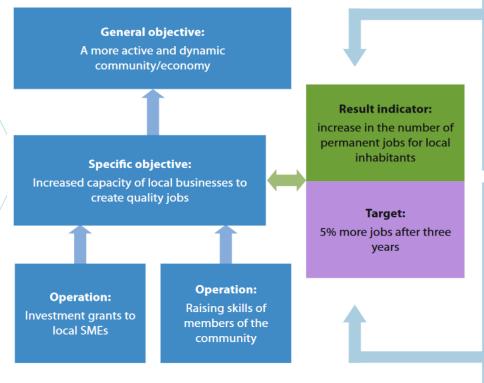
More information: FARNET Guide #1 "Area-based Development in EU Fisheries Areas": <a href="https://webgate.ec.europa.eu/fpfis/cms/farnet/farnet-guide-1-starting">https://webgate.ec.europa.eu/fpfis/cms/farnet/farnet-guide-1-starting</a>







Think about hierarchy of problems, objectives, indicators, and make sure your selection criteria and animation activities contribute to reaching objectives



#### Project selection criteria:

- Operation creates jobs or offers traineeship for members of the fisheries community
- Project promoter is located in the FLAG area and is using local assets

#### **Animation activities:**

- Helping local SMEs make contact with a good quality business advisory service
- Competition showcasing the best job-creating projects in the area

See FARNET Guide #11 "Results-oriented CLLD in fisheries areas"

https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/guide/farnet-guide-11-results-oriented-clld-fisheriesareas-six-practical-factsheets en







# When involving new stakeholders...

- Tips for working with the business sector: see FARNET Guide #12 "Boosting business along the fisheries value chain"

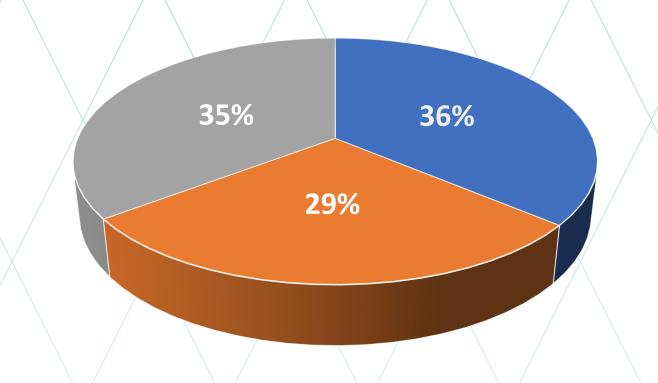
  <a href="https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/farnet-guide-12-boosting-business-along-fisheries-value-chain\_en\_">https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/farnet-guide-12-boosting-business-along-fisheries-value-chain\_en\_</a>
- Tips for setting up **strategic partnerships** for social inclusion: see FARNET Guide #13 Social inclusion for vibrant fisheries communities" <a href="https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/guide/farnet-guide-13-social-inclusion-vibrant-fishing-communities\_en">https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/guide/farnet-guide-13-social-inclusion-vibrant-fishing-communities\_en</a>
- Facilitating access to finance: see FARNET Guide #18 "Smart Coastal Areas" <a href="https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/farnet-guide-18-smart-coastal-areas-guide-flags\_en">https://webgate.ec.europa.eu/fpfis/cms/farnet2/library/farnet-guide-18-smart-coastal-areas-guide-flags\_en</a>







#### How prepared are FLAGs in developing their 2021-2027 strategy?



- 35% indicated that they are not well-prepared in developing their strategy.
- 29% indicated that they are somewhat prepared in developing their strategy.
- 36% indicated that they are well prepared for the 2021-2027 period.







## Methodology

- Identifying challenges by 2030
  - Existing
  - New
- FLAG capacity to address these
- Adaptations required









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