



Effective delivery systems for CLLD

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Guidance and support

- **Provide clear guidance and support:**
 - **Development of a local development strategy**
 - **Building partnerships**
- **Seek a balance:**
 - **Encourage newcomers,**
 - **Encourage current FLAGs to continue developing their area**
 - **Local development takes time**
 - **Retain valuable expertise and knowledge**

Selection of groups and approval of local development strategies

- **Communicate the selection criteria and set clear expectations with respect to the quality of the local development strategy**
- **Streamline the selection process:**
 - **Use preparatory support**
 - **Clear templates**
 - **Clear and transparent procedure**
 - **Use of external expertise**

Project assessment and selection

- **Clear and transparent procedure for approval of local projects**
- **Ensure that FLAGs are decisive in the project selection process**
 - **MA: eligibility checks only**
 - Excepted IBs

Monitoring and evaluation

- Compulsory data provision for "Infosys" report (article 97.1)
 - **Every single operation**
- Give FLAGs a clear role in monitoring the progress of projects
 - **Site visits**
- Support evaluation at local level
 - **Compulsory section of a LDS**

Payment

- **Simplify the payment process and shorten the payment period**
- **Make pre-financing arrangements and funding in stages available as this would be beneficial for projects.**

Clear distribution of roles

- **Avoid duplication of tasks**
 - **This is a major issue in some countries**
 - Especially challenging in more complex governance set ups such as regionalised member states
- **Project selection is a FLAG task**

Coordination both vertical and horizontal

- **Effective communication along the delivery chain**
 - **LAG → IB → MA → PA**
 - **Ongoing task**
 - **Usefulness of national networks in that respect**
- **Especially important regarding integration of multi funding within delivery systems**

Tools for a more efficient delivery system

- **Simplified cost options**
- **Electronic systems for applications**
- **Ambitious timelines**
 - **Selecting projects (FLAG level)**
 - **Confirming eligibility of projects (MA level)**
 - **Making payments (PA)**
 - In Finland, Axis 4 projects under EFF could be approved within six weeks of submission to a FLAG