

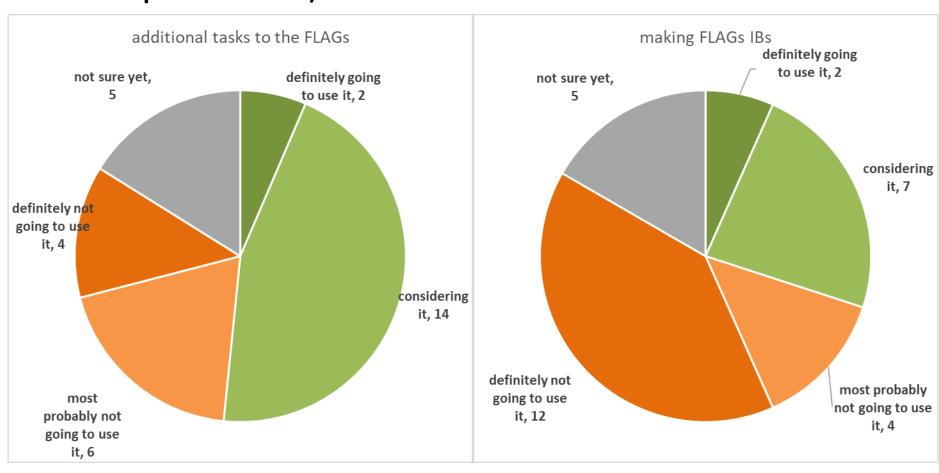
### Making delivery work

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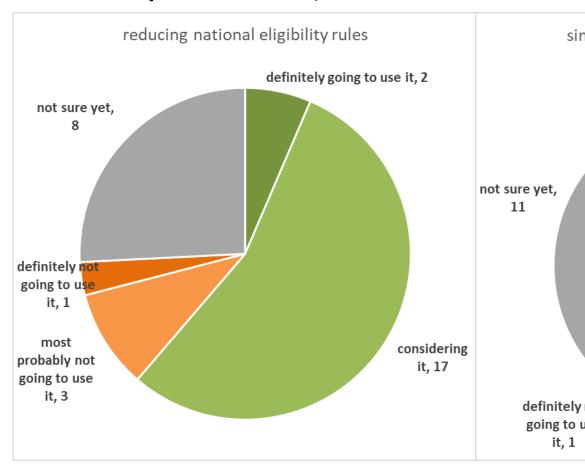
FARNET MA and NN meeting 20 October 2020

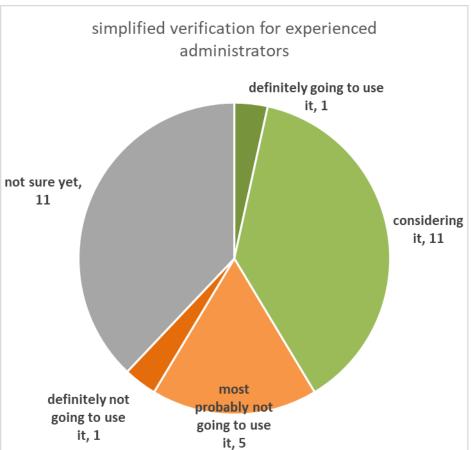




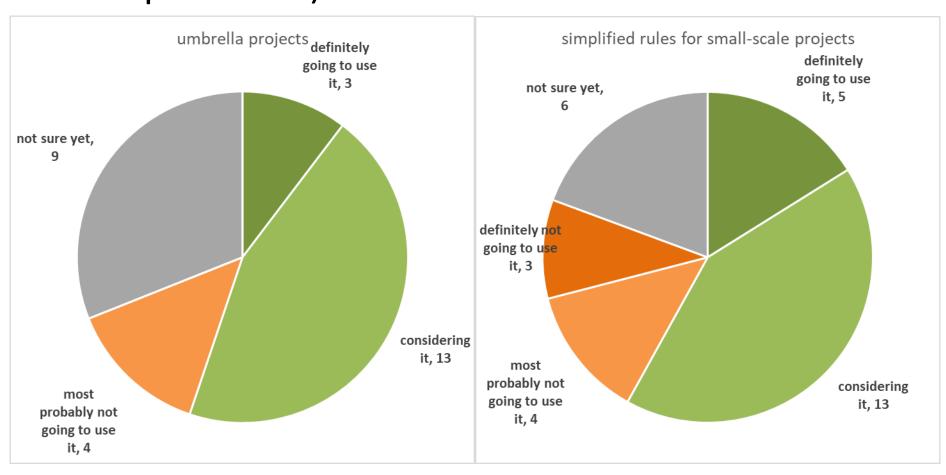




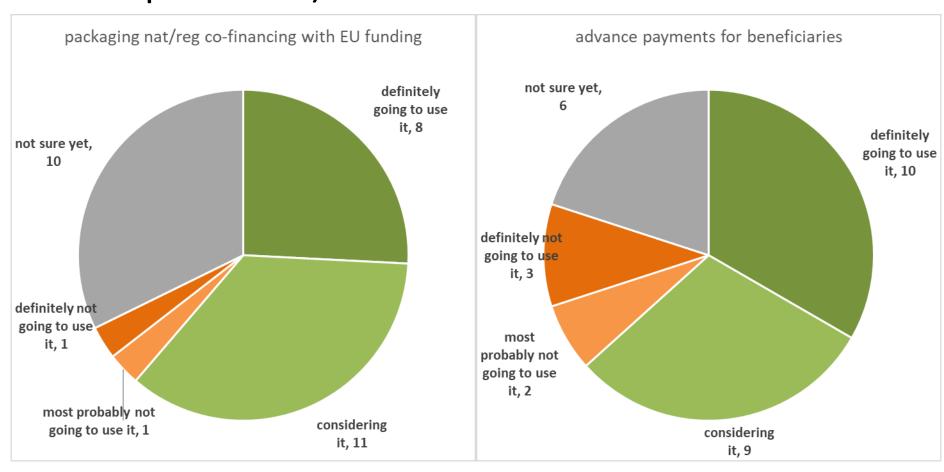




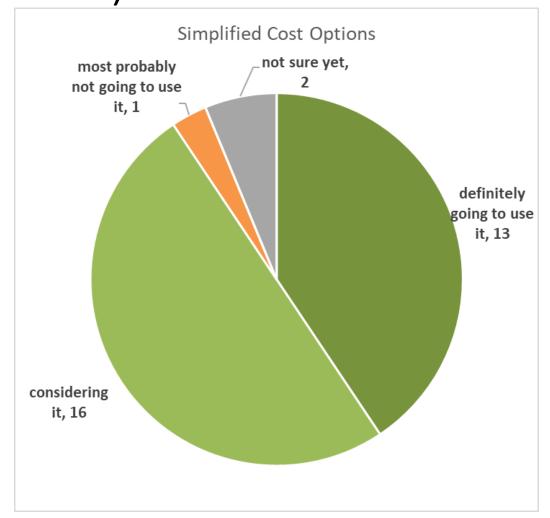
















## Reminder: tools in the FARNET Guide



## Tools and practices available:

A lot of administrative burden can be avoided by linking the **FLAG running costs** to:

- staff costs (off-the-shelf SCO)
- running costs of the previous period and/or size of the LAG area, population, budget...





#### **SCOs in projects** can include:

- specific types of costs (e.g. personnel, travel etc.)
- specific types of projects (e.g. business start-ups)
- draft budget (costs are checked at application, only outputs/results checked at project completion



#### Tools and practices available:



Additional roles for FLAGs

- final approval of projects
- making payments
- signing contract with beneficiaries
- field visits...

Can **speed up** the delivery proces and reduce **admin work** at MA level.

Group of small projects **treated as a single operation** for administrative purposes

The FLAG or another operator keep overall responsibility.

A good tool for involving **small-scale local actors**.





would require

designation as IBS

### Tools and practices available

Avoids looking for national/regional funding on a **project-by project** basis

Provides **certainty** to beneficiaries and FLAGs



Avoids **delays** and disproportionate **decision-power** to public sector



Important for small-scale beneficiaries with **little liquidity** and limited **access to financial services**.

Advance payments – best solution

Where advances not possible, FLAGs or MAs can **negotiate** special **loan conditions** from financial institutions



### Tools and practices available

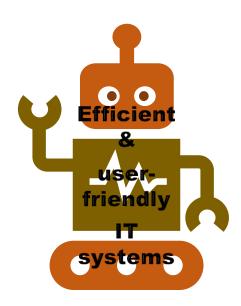


Administrators who processed X applications without errors – status of "green administrator"

=> projects get processed more quickly (fewer checks) by the MA/IB

#### Good IT system can e.g.:

- reduce errors, save unnecessary work
- facilitate **information flow** between actors
- speed up decision-making
- ensure transparency
- provide management information...





### Interesting practices

Facilitating access for small local actors who may not otherwise access EU funding by e.g.:

- simplified application forms
- streamlined control/approval procedures
- higher co-financing levels
- adapted procurement/state aid rules etc.



Additional eligibility conditions for projects and beneficiaries **limited** to minimum

- FLAGs able to use the **full scope** envisaged in EU legislation (but can still be encouraged to focus)
- Less time for checks
- Less audit risks





#### Tools available

National Networks can play a key role in:

- improving communication and building trust between different delivery stakeholders
- ensuring uniform interpretation of rules (e.g. between regions)
- facilitate participatory evaluation of delivery systems

• ...





## Delivery system "health check"

- TIME: project approval, payment (average vs. longest...)
- STAFF: processes by staff unit (at LAG, MA, IB...)

#### Check also:

- ERROR RATE
- APPEAL RATE
- DROPOUT RATE

Make sure you have the information!







### Let's explore them in more detail!

