

Declaration of interests

First name: Fabio

Family name: Pammolli

1 EMPLOYMENT, CONSULTANCY AND LEGAL REPRESENTATION

<i>Within the past 5 years, have you been employed or have you had any other professional relationship with a natural or legal entity, or held any non-remunerated post in a legal entity or other body with an interest in the field of activity of the Investment Committee?</i>	yes	no
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1a	Employment	<input type="checkbox"/>	<input checked="" type="checkbox"/>
1b	Consultancy, including services as an advisor	<input checked="" type="checkbox"/>	<input type="checkbox"/>
1c	Non-remunerated post	<input type="checkbox"/>	<input checked="" type="checkbox"/>
1d	Legal representation	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Activity	Time period (from... until month/year)	Name of entity or body	Description
Economic Advisor to the Minister, Ministry of Economy and Finance, Italy.	From December 2022 onwards	Ministry of Economy and Finance, Italy.	Scientific and Technical Advisory Activities, with reference to the role of financial instruments and public procurement schemes in promoting investments and to sustainability of public finance.

2 MEMBERSHIP OF MANAGING BODY, ADVISORY BODY OR EQUIVALENT STRUCTURE

<i>Within the past 5 years, have you participated in the internal decision-making of a legal entity or other body with an interest in the field of activity of the Investment Committee?</i>	yes	no
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Participation in a decision-making process	<input checked="" type="checkbox"/>	<input type="checkbox"/>
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Activity	Time period (from... until month/year)	Name of entity or body	Description
Member of the Board of Directors	August 2025-onward	SACE	SACE SpA https://www.sace.it/ is the insurance group and export agency controlled by the Ministry of Economy to sustain export and innovation.
President	June 2024-onward	Italian Institute of Artificial Intelligence for Industry (AI4I)	AI4I https://ai4i.it/ is the new research institute of artificial intelligence for industry, a nonprofit research organization performing transformative oriented research in the field of artificial intelligence
Member of the Advisory Board	February 2024-May 2025	Azzurra Capital SCSp	Azzurra Capital (https://www.azzurracapital.com) is a private equity fund with offices in Milan, London and Dubai. With approximately euro 600m in committed capital, its investment strategy focuses on acquiring minority or majority stakes in family owned, mid-size companies in Europe.
Member of the Board of Directors of Enav (Appointed by the Italian Ministry of Finance)	From May 2020 to May 2023	ENAV S.p.A.	ENAV S.p.A. is the company that controls the civilian air traffic in Italy.

President and Chairman of the Executive Board	From January 1, 2022, till 31.12.22	Jacobs University Bremen gGmbH(Germany)	Jacobs University is a private nonprofit private university, campus based, with a mission to attract talented students from all over the world and to
			integrate research and education in the context of Bologna Accredited Bachelor and Master Programs
Vice chairman of the Board of Directors of SIT Education AG	From Jan 2021, till 31.12.22	SIT Education AG	Schaffhausen Institute of Technology Education AG (SIT Education), a subsidiary of Schaffhausen Institute of Technology Genossenschaft (SIT Cooperative)
Member of the Board of Directors (Appointed by the Italian Ministry of Economy and Finance)	From June 2019 till 1.09.2022	AREXPO S.p.A	AREXPO S.p.A. is the company that manages the development of Expo Milano 2015 area.

3 FINANCIAL INTERESTS

	Do you have current investments in a legal entity with an interest in the field of activity of the Investment Committee, including holding of stocks and shares, which amount to more than 10,000 EUR per legal entity or entitling you to a voting right of 5% or more in such legal entity?	yes	no
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3a	Shares	<input type="checkbox"/>	<input checked="" type="checkbox"/>
3b	Other stock	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Investment	Name of legal entity	Description

4 INTERESTS OF IMMEDIATE FAMILY MEMBERS **yes** **no**

4a	To your knowledge, are there any interests of your immediate family members, which could be seen as undermining your independence when participating in the activities of the Investment Committee?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
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Interests	Time period (from... until month/year)	Name of legal entity or body	Description

4b	If interests of your immediate family members are declared, it is your responsibility to inform them about the collection and publication of information on their interests included in the DOI and to provide them with the privacy statement attached to the guidance for filling in this DOI, and this at the latest when you file the DOI form with the Commission.
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5 OTHER RELEVANT INFORMATION yes no

5	Are there any other elements that could be seen as undermining your independence when participating in the activities of the Investment Committee?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
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I hereby declare on my honour that I have read the guidance for completing this form.

I also declare on my honour that the information disclosed in this form is true and complete to the best of my knowledge.

Should there be any change to the above information, including as regards upcoming activities, I will promptly notify the Commission and complete a new DOI form describing the changes in question.

I am informed that my personal data are stored, processed and published by the Commission in accordance with Regulation (EU) 2018/1725², Regulation (EU) 2021/523 and Commission Decision C(2021) 2728.

I have been provided with the corresponding privacy statement which provides further information on how the Commission processes my personal data.

Date: 11 of February 2026

Signature: SIGNED

² Regulation (EU) 2018/1725 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data.